



Data. Analysis. Solutions.

Glendale Police Department Smart Policing Initiative

Michael D. White, PhD - Arizona State University Lt Frank Balkcom, Glendale Police Department September 19, 2012

This project was supported by Grant No. 2009-DG-BX-K021 awarded by the Bureau of Justice Assistance. The Bureau of Justice Assistance is a component of the Office of Justice Programs, which also includes the Bureau of Justice Statistics, the National Institute of Justice, the Office of Juvenile Justice and Delinquency Prevention, and the Office for Victims of Crime. Points of view or opinions in this document are those of the author and do not necessarily represent the official position or policies of the U.S. Department of Justice.

Glendale SPI Goal and Objectives

Goal

Reduce crime and disorder in the target area through the use of problem-oriented policing and the SARA model.

Objectives

- POP training for officers provided by ASU
- Officers scan and analyze problems
- Officers develop and implement responses
- Officers and ASU will assess the impact of each of the implemented responses





Problem

Crime (theft) and CFS at Circle K Stores







Analysis: Circle Ks as the Top Locations

Highest Generators of Calls for Service, 2008-2010, among Glendale (AZ) Convenience Stores

NAME	ADDRESS	TOTALS	2008	2009	2010
CIRCLE K	4306 W MARYLAND AVE	1,428	381	555	492
CIRCLE K	5880 W CAMELBACK RD	1,148	199	396	553
CIRCLE K	5907 W BETHANY HOME RD	1,062	201	524	337
CIRCLE K	5102 W CAMELBACK RD	1,020	304	434	282
CIRCLE K	7428 N 51ST AVE	918	323	322	273
CIRCLE K	6305 W MARYLAND AVE	880	273	331	276
CIRCLE K	4648 W BETHANY HOME RD	861	282	306	273
CIRCLE K	9002 N 47TH AVE	664	271	206	187
CIRCLE K	6002 W GRAND AVE	527	163	159	205

Concerns:

Public safety/potential for violence (employees, public)

Police Department resources

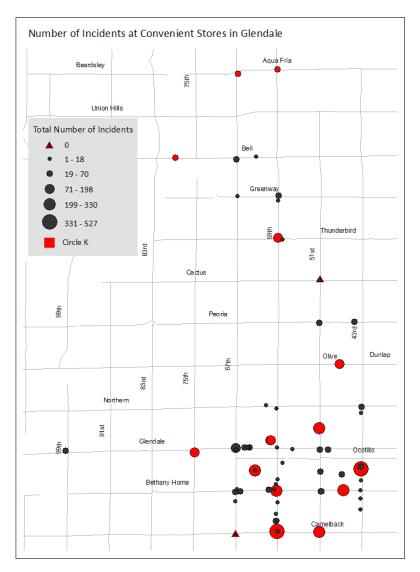
Two Offender Groups of Interest

- -Repeat, violent offenders
- -Juvenile involvement alcohol, crime





Analysis: Circle Ks, Not Others



























Response

- Intervention with Circle K
 - * CPTED
 - Proposed Changes to Practices and Operations
- Suppression (Not-so-Convenient)
 - Directed Patrols and Repeat Offenders
- Prevention
 - Operation "Not So Convenient" Posters
 - Mayor's Youth Advisory Committee PSA
 - Partnerships: JAG, Area High Schools







NO TRESSPASSING, LOITERING OR ALCOHOL CONSUMPTION

THIS PARKING LOT IS PROVIDED FOR LAWFUL USE BY CIRCLE K CUSTOMERS.

VIOLATORS WILL BE PROSECUTED

IN ACCORDANCE WITH A.R.S. 13-1502.A.1, 13-2905 & 4-244

CIRCLE K PRIVATE PROPERTY

NO TRASPASE NI CONSUMA BEBIDAS ALCOHOLICAS

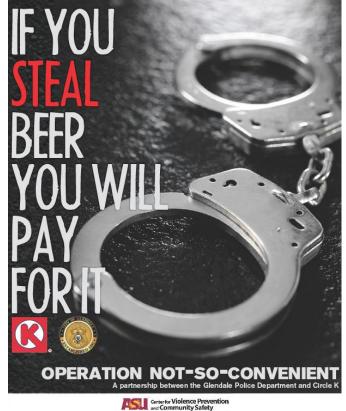
ESTE ESTACIONAMIENTO ES PARA EL USO DE LOS CLIENTES DE CIRCLE K

QUE LOS VIOLEN LA LEY SERAN ENJUICIADOS

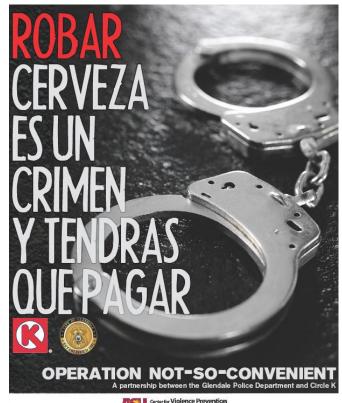
DE ACUERDO CON A.R.S. 13-1502.A.1, 13-2905 & 4-244

PROPIEDAD PRIVADA DE CIRCLE K

Operation Not-So-Convenient













II. Operation Not-So-Convenient

Outcomes:

- 57 arrests
 - 15 felonies including an armed robbery
 - 3/4 adults; 1/4 juveniles
- Nearly \$1,000 in recovered merchandise
- 37 convictions and counting (65% conviction rate)
 - Armed robbery- 17 yrs in DOC
 - Two other DOC sentences; 2 county jail sentences





Assessment: Impact on Calls for Service

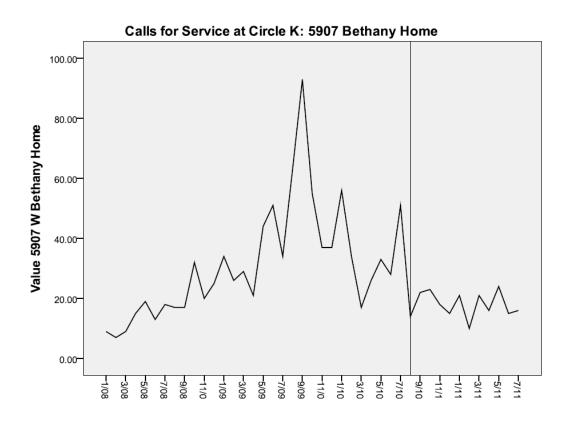
Average Monthly	v CFS Year	Before SPI	and During SPI
, , , , , , , , , , , , , , , , , , , ,	,		~ 5

Store location		8/09-7/10	8/10-7/11	% Change				
SPI stores								
**	4306 W Maryland	47.8 (574)	38.8 (465)	-9				
**	5880 W Camelback	43.4 (521)	44.3 (532)					
**	5907 W Bethany Home	44.2 (530)	17.9 (215)	-26				
**	5102 W Camelback	30.4 (365)	21.1 (253)	-9				
*	7428 N 51st Ave	20.3 (243)	24.1 (289)	+4				
*	4648 W Bethany Home	21.0 (252)	20.8 (249)					
Non-SPI Circle Ks								
*	6305 W Maryland	26.8 (332)	17.2 (206)	-9				
*	9002 N 47th Ave	16.1 (193)	13.1 (157)	-3				
*	6937 N 75th Ave	14.5 (174)	17.4 (209)	+3				
*	6002 W Grand Ave	14.2 (170)	18.2 (218)	+4				
Other								
**	QT: 6702 W Glendale	11.9 (143)	12.3 (148)					
**	QT: 5082 NW Grand Ave	4.1 (49)	5.4 (65)	+1				
**	7-11: 6010 W Bethany Home	` '	2.8 (33)	-2				
*	Shell: 6705 W Bethany Home	` ,	2.9 (35)					
*	AM/PM: 9920 W Glendale	4.2 (50)	2.5 (30)	-1				





Impact on Calls for Service







Discussion

Lt Frank Balkcom

Lessons Learned

The business culture: crime as a cost of doing business

The PD/University Partnership

 the "Brainiacs" bring resources, a different perspective, and evidence



